

RAAUZELX RUEACMC4744 1450900-UUUU--RUEACMM.  
ZNR UUUUU  
RUHBABA T CG III MEF  
RUWICBE T CG I MEF  
R 240900Z MAY 00 ZEL  
FM CMC WASHINGTON DC//L//  
TO RUCBLFB/COMMARCORBASESLANT  
RHMFISS/COMMARCORBASESLANT  
RUHEHMS/COMMARCORBASESPAC CAMP H M SMITH HI  
ZEN/CMC WASHINGTON DC//M&RA/LF/R/A/P/C4/CL/MR//  
RUWICBF/CG MCB CAMP PENDLETON CA//CG//  
RUCCFVY/COMMARFORRES//CG//  
RULSMCC/CG MCCDC QUANTICO VA//T&E//  
RULSMCB/CG MCB QUANTICO VA//CG//  
RUCKALD/COMMARCORLOGBASES ALBANY GA  
INFO RUWICBE/CG I MEF//CG//  
RUHBABA/CG III MEF//CG//  
RUCKMEA/CG II MEF//CG//  
ZEN/CG MCRC WASHINGTON DC//CG//  
RUCKALE/COMMARCORMATCOM ALBANY GA  
AIG ONE FIVE THREE  
AIG ZERO ZERO EIGHT  
BT  
\*\*\*THIS IS A 3 PART MSG COLLATED BY MRS\*\*\*  
UNCLAS //N05050// CORRECTED COPY  
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CMC CODES R, A, P, C4, CL AND MR FOR INFO ONLY  
MSGID/GENADMIN//CMC LF//  
SUBJ/INSTALLATION ADVOCACY BOARD - MAY 2000//  
POC/JO ANN CALLAWAY/LF/OPS OFFICER/DSN 225-6824/TEL:703-695-6824//  
RMKS/ 1. THIS MSG SUPERSEDES CMC MSG 190900Z MAY 00 TO CORRECT  
ROUTING INSTRUCTIONS. ACOM APPROVED THE INSTALLATION ADVOCACY BOARD  
(IAB) CHARTER ON 4 APRIL 2000. ACTION ADDEES CONSTITUTE IAB MEMBERS.  
THE IAB WILL MEET SEMIANNUALLY, ONCE IN CONJUNCTION WITH THE DOD  
INSTALLATION COMMANDERS CONFERENCE. THE DOD CONFERENCE HAS BEEN  
MOVED TO A BI-ANNUAL VICE ANNUAL CONFERENCE. SINCE THERE IS NO  
CONFERENCE THIS YEAR, THE IAB WILL MEET AGAIN IN AUGUST 2000 AT MCAS  
MIRAMAR (EXACT DATES TBD). NEXT DOD INSTALLATION COMMANDERS  
CONFERENCE TO BE SCHEDULED IN CY 2001.  
2. DC I&L, INSTALLATION ADVOCATE AND IAB CHAIR, CONVENED THE FIRST  
MEETING 2-3 MAY 2000 AT THE MARSH CENTER ABOARD MCB QUANTICO, VA.  
IAB MINUTES FOLLOW:  
A. AS EXECUTIVE SECRETARY, MAJGEN MASHBURN (LF), FACILITATED THE  
MEETING REITERATING THE CMC'S ESTABLISHMENT OF MAGTF ADVOCATES TO BE  
AN ADVOCATE WITHIN THE USMC AND A PROPONENT EXTERNAL TO THE USMC. HE  
DESCRIBED THE IAB'S ROLE IN THE REQUIREMENTS DETERMINATION PROCESS  
PAGE 03 RUEACMC4744 UNCLAS  
AS ONE OF FRAMING INSTALLATION ISSUES TO VET THRU VARIOUS FORUMS  
LIKE THE WARFIGHTING INTEGRATED ADVISORY GROUP (WIAG), GENERAL  
OFFICER GROUP REPRESENTING THE ADVOCATES AND MARFORS, AND THE MROC.  
LTGEN MCKISSOCK MADE IT CLEAR THAT THE IAB WOULD NOT PREEMPT  
COMMANDER'S PREROGATIVE BUT WOULD HELP ALCON TO UNDERSTAND EMERGING  
ISSUES, ESP EQUALLY AT DOD LEVELS, AND SYNTHESIZE INSTALLATION  
ISSUES FOR BETTER ADVOCATING IN THE MYRIAD FORUMS AVAILABLE. RELYING  
ON INPUT FROM REGIONAL REVIEW BOARDS, THE IAB POSES THE CORPORATE  
VIEW ON INSTALLATION MATTERS.

B. AGENDA DEALT WITH BROAD TOPICAL ISSUES AS SUMMARIZED BELOW:

(1) HOUSING (FAMILY) - COL HOLIHAN (LFF) PRESENTED A DECISION BRIEF TO GAIN IAB DIRECTION FOR THE FUTURE OF HOUSING PPV'S. WE HAVE EXPERIENCED MORE DIFFICULTIES THAN EXPECTED WITH PPV INITIATIVES RESULTING IN FEWER ACTUAL PROJECTS (ALBANY AND PENDLETON PPV'S MOVING FORWARD; 29 PALMS, CLNC, AND CHPT CANCELLED). PHILOSOPHY HAS BEEN TO PRIVATIZE "WHERE IT MAKES SENSE"; PROPOSAL NOW IS TO PRIVATIZE "WHERE WE CAN", INFERRING WE NEED TO RELOOK THE MIX, TRY PILOT PROGRAMS, LEVERAGE MULTI-BASED POTENTIAL, AND MAKE SURE IT IS A GOOD BUSINESS IDEA.

ACTION ITEM IAB-001-00: HQMC(LF) DEVELOP A FAMILY HOUSING PAGE 04 RUEACMC4744 UNCLAS  
MASTER PLAN TO MEET DPG USING A REASONABLE SLICE OF USMC TOA. PLAN TO FACTOR IN CHANGES IN BAH, AS WELL AS, REGIONAL AND INSTALLATION SPECIFIC PPV APPROACHES TO SOLVE THE HOUSING PROBLEM. PLAN DUE BY NEXT GOS.

(2) HOUSING (BACHELOR) - BRIEF PRESENTED FOR IAB DECISION AS TO WHETHER OR NOT TO CONTINUE WITH CURRENT PLAN (BEYOND 2005) OF INVESTING AT LEAST \$50M/YR MCON IN BEQ CONSTRUCTION; NOT PROGRAMMING FOR SNCO BEQ CONSTRUCTION; AND NOT PROGRAMMING FOR GEO BACHELORS. IAB WAS ADVISED THAT THIS CONSTITUTES A THIRD TO A HALF OF OUR MCON EACH YEAR, AT THE EXPENSE OF OTHER INFRASTRUCTURE RQMTS --- IS IT STILL THE RIGHT THING TO DO?

DECISION ITEM: CONSENSUS OF IAB TO CONTINUE TO INVEST AT LEAST \$50M/YR IN MCON FOR BEQ'S (E5 AND BELOW) TO REACH A 2X0 JUNIOR ENLISTED ASSIGNMENT STANDARD (CURRENTLY PROJECTED - 2021).

(3) ENCROACHMENT CONTROL - DEPUTY LF, MR. HUBBELL, GAVE AN OVERVIEW OF SIGNIFICANT ISSUES, STRESSING THE KEY ROLE OPERATIONAL CDRS MUST PLAY IN DOCUMENTING THE IMPACTS CURRENT AND EMERGING REGULATIONS IMPOSE ON ENCROACHMENT. HE MENTIONED THAT WE WERE UNSUCCESSFUL IN OUR ATTEMPT TO DEAL WITH ENCROACHMENT PROGRAMMATICALLY IN POM02, AND ENCOURAGED IAB MEMBERS TO STRESS THIS ISSUE WITH THEIR PWG REPS FOR A RELOOK IN PR03. BECAUSE OF THE ENORMITY OF THEIR ENCROACHMENT ISSUES ON THE WEST COAST AND AS CHAIR OF THE WEST COAST REGIONAL REVIEW BOARD (WCRRB), MAJGEN HANLON, CG MCB CAMP PENDLETON, ELABORATED ON THEIR APPROACH IN DEVELOPING THEIR COURSE TO CONFLICT (CTC) BRIEF AND INTRODUCED COL LINNEBUR, WESTERN REGIONAL ENVIRONMENTAL COORDINATION (WREC) ADMINISTRATOR, WHO PRESENTED THE BRIEF. IAB DISCUSSED ALTERNATIVES TO THE CURRENTLY LISTED CTC RECOMMENDATIONS. ONE POTENTIAL COA COULD BE A MORATORIUM ON FURTHER REGULATION UNLESS REGULATOR IS ABLE TO DEMONSTRATE APPLICATION WITH MINIMAL IMPACT TO OTHER AGENCIES' MISSIONS, AND THE BENEFITS TO BE ACHIEVED BY THE REG ARE BASED ON SCIENCE. FOLLOWING IAB ENDORSEMENT, THE CTC BRIEF WILL BE PRESENTED TO THE ACMC CMTE AND BRIEFED TO DASN (ES) AND DUSD (ES). [SUBSEQUENTLY PRESENTED TO ACMC CMTE ON 12MAY00.]

INCREASING DEMAND FOR AIRSPACE BY BOTH COMMERCIAL AIRLINES AND DOD NECESSITATES ACQUISITION OF TECHNOLOGIES TO ACHIEVE POSITIVE CONTROL. PROCUREMENT OF TECHNOLOGY CAPABLE OF TURNING AIRSPACE ON AND OFF TO COMMERCIAL USERS WILL BE HELPFUL IN AVOIDING THE POTENTIAL FOR A POLITICAL DECISION FAVORING COMMERCIAL ACCESS TO AIRSPACE CURRENTLY SET ASIDE AS SPECIAL USE AIRSPACE.

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CURRENT PLANS FOR RADARS AT MCAS YUMA NEED TO BE ACCELERATED FROM 2009.

ACTION ITEM IAB-002-00: HQMC(LF) COORDINATE NEED TO ACCELERATE ACQUISITION OF YUMA RADARS WITH THE AVIATION ADVOCACY

BOARD.

ACTION ITEM IAB-003-00: HQMC(LF) DEVELOP A COMMUNICATIONS PLAN CAPTURING IMPACT OF ENCROACHMENT ON OPERATIONS AND TRAINING, AND REFLECTING THE GOOD STEWARDSHIP ROLE PLAYED BY USMC IN MANAGING ITS INSTALLATIONS AND NATURAL RESOURCES. THE PLAN WILL BE USED TO PROVIDE GREATER SITUATIONAL AWARENESS WITHIN DOD AND TO BRIEF THE NEW ADMINISTRATION. COORDINATE DEVELOPMENT WITH FIELD, PA, AND OLA AND HAVE COMPLETED BY NEXT GOS.

(4) POM02 OVERVIEW - LTCOL CAMPBELL, HQMC(LFI) AND IL PWG MBR, GAVE AN INFO BRIEF ON RESULTS OF POM02. DIALOGUE SURROUNDED THE CHALLENGE POM02 WOULD PRESENT TO INSTALLATION COMMANDERS AND FOCUSED ON RELOOKING AT THE CORE. SENSE WAS CORE MAY CONTAIN NONCORE PROVISIONS. LESSONS LEARNED SHOULD INCLUDE A RECOMMENDATION THAT ADVOCATES HAVE THE OPPORTUNITY TO REVIEW PROGRAM CORES ON A MORE TIMELY BASIS IN ORDER TO ALLOW PWG TO BUILD THE CORE FROM THE MOST CURRENT PROGRAM DATA. HEADQUARTERS WAS ALSO CHALLENGED TO

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HQBN HQMC...COG	0
CG MCRC...COG	1
CMC WASH DC	0
ACTION L(*)	(M)
INFO C4(*) MRT(0) AVN(*) CL(*) M-RA(*) RA(*) PA(0) LF(0)	
MDT-1(0) TFK CK(*)	

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EMPHASIZE THE NEED FOR MORE REALISTIC DEFENSE AND SECNAV PLANNING GUIDANCE. GUIDANCE ROUTINELY FAR EXCEEDS AVAILABLE TOA. MGMT TOOLS, IBM, ABC/M AND CORRS, WILL ASSIST INSTALLATIONS IN ARTICULATING O&MMC REQUIREMENTS IN PR03/POM04.

(5) REGIONAL REVIEW BOARDS (RRB) - AS MEMBERS OF THE IAB, THE CHAIRS OF THE EAST AND WEST COAST RRB'S WERE GIVEN THE OPPORTUNITY TO DISCUSS RESPECTIVE CONCERNS. MAJGEN MASHBURN REITERATED THE NEWLY EXPANDED RRB CHARTERS ALLOWING THAT THE WEST COAST RRB (WCRRB), CHAIRED BY CG MCB CAMP PENDLETON, WAS MORE INSTITUTIONALIZED THAN THE EAST COAST, PRIMARILY BECAUSE OF ITS EARLY ORIGIN DEALING WITH ENVIRONMENTAL CONCERNS. THE WCRRB MEETS QUARTERLY, GENERALLY ALTERNATING CONVENING LOCATIONS AMONG WESTERN AREA COMMANDS. ITS NEXT MEETING IS SCHEDULED FOR 1 JUNE AT MCAS MIRAMAR. THE EAST COAST RRB (ECRRB), CHAIRED BY CG MCB CAMP LEJEUNE, WILL MEET SOON. MAJGEN RICHARD, ECRRB CHAIR, ASKED IF IT WAS THE INTENT FOR THE RRB TO CONSIDER SUCH ITEMS AS REGIONALIZATION. CONSENSUS OF THE IAB WAS THAT RRB'S HAVE A RELATIVELY OPEN CHARTER AND ARE NOT A "SHADOW GOVERNMENT". RRB'S PROVIDE EXCELLENT FORUMS FOR INPUT FROM THE CUSTOMERS, SHOULD BE PLACES FOR ADDRESSING REGIONALIZATION, AND WHEN THERE IS CONSENSUS PAGE 03 RUEACMC4745 UNCLAS OF THE RRB MEMBERSHIP, SHOULD TAKE ACTION ON ISSUES NOT REQUIRING ELEVATION TO HQMC.

MAJGEN HANLON, WCRRB CHAIR, ALLOWED THAT THE IMPENDING GME REGIONALIZATION IS AN EXAMPLE OF AN ISSUE VIEWED BY THEIR RRB AND STATED THAT THE RRB WAS ABOUT TO TAKE ON A USMC-WIDE SAFETY FOCUS. ONE OF THEIR MAJOR CONCERNS CONTINUES TO BE RANGE CLEAN-UP, WHAT'S REQUIRED AND THE FUNDING STREAM ASSOCIATED WITH IT. HE ASKED HQMC'S ASSISTANCE IN COMMUNICATING TO OSD THE DIFFERENCE IN PARTNERING AT THE DEPARTMENTAL LEVEL WITH REGULATORY AGENCIES AND EXECUTING AT THE

INSTALLATION LEVEL.

(6) INSTALLATIONS 2020 PLAN (I2020) - BRIEFED BY CAPTAIN CALHOUN, USN, HQMC(LFL), AS THE INSTALLATION ADVOCATE'S LONG RANGE STRATEGIC VISION THAT ALLOWS US TO LOOK CORPORATELY AT OUR INFRASTRUCTURE. HE WALKED THE IAB THROUGH THE INSTALLATION CAMPAIGN PLAN AND ITS ENDURING GOALS TO EXPLAIN WHY THE I2020 APPROACH IS NEEDED TO SHAPE THE FUTURE OF OUR INSTALLATIONS AND PRESENTED THE I2020 VISION AND IMPLEMENTING PLANS. LTGEN MCKISSOCK STATED THAT THE I2020 PLAN SHOULD BE A MAJOR CONTRIBUTION OF THE IAB; AS THE EXECUTIVE DECISION FORUM FOR THE I2020 PLAN, THE IAB CAN TAKE US OUT OF A REACTIVE MODE AND TURN THE PLAN INTO A PROGRAMMATIC DOCUMENT. PAGE 04 RUEACMC4745 UNCLAS

THE DIALOGUE EXCHANGED LED TO A DISCUSSION OF COMMAND RELATIONSHIPS AND REFERENCE TO THE "BASES EAST/WEST" CONCEPT. THE IAB AGREED THAT FURTHER DISCUSSION SHOULD BE HELD IN ABEYANCE PENDING THE GO FUTURES GROUP RECOMMENDATIONS AND RESOLUTION OF OPERATING FORCES STRUCTURE.

THE IAB ENDORSED THE I2020 APPROACH, AS BRIEFED, WITH THE FOLLOWING GUIDANCE: ENSURE TOTAL FORCE IS CONSIDERED IN ITS DEVELOPMENT. DEVELOP INSTALLATION METRICS. THE HUMAN RESOURCES PLAN SHOULD ADDRESS TRAINING AND TECHNOLOGY NEEDED FOR A 2020 WORKFORCE AS WELL AS THE SEED MONEY TO ACHIEVE THE REQUIRED SKILL SETS AND PROCURE NECESSARY SYSTEMS.

ACTION ITEM IAB-004-00: HQMC(LF) ESTABLISH A POA&M TO COMPLETE THE I2020 PLAN BY 20 JAN 01. CONSIDER LOCAL TEST BEDS FOR EXPERIMENTATION OF CONCEPTS. CONSIDER HAVING EXTERNAL ORGANIZATIONS TO "LOOK OVER OUR SHOULDER" DURING PLAN DEVELOPMENT. PRESENT POA&M AND PROGRESS REVIEW AT NEXT IAB.

(7) COMMANDER-IN-CHIEF'S INSTALLATION EXCELLENCE AWARD (CINC AWARD) - HQMC (LF) SPONSORS USMC PARTICIPATION IN THIS DOD AWARD PROGRAM. MAJGEN MASHBURN ASKED FOR IAB OPINION AS TO WHETHER OR NOT USMC SHOULD HAVE REPEAT WINNERS. THE IAB AGREED WE SHOULD PAGE 05 RUEACMC4745 UNCLAS PERMIT BACK-TO-BACK WINNERS IF THEY CAME OUT ON TOP OF THE COMPETITION. MAJGEN MASHBURN ALLOWED THAT WE WERE GOING TO REASSESS THE EVALUATION PROCESS.

ACTION IAB-005-00: HQMC(LF) TO REVIEW THE AWARD SELECTION PROCESS, SOLICITING INPUT VIA FIELD POC'S. BRIEF RECOMMENDATIONS AT NEXT IAB.

(8) FACILITY OFFICER BILLETS - COL HOLIHAN, HQMC (LFF), PRESENTED THE IAB WITH THE QUESTION AS TO WHETHER OR NOT WE SHOULD CONTINUE TO UTILIZE USMC OFFICERS IN FACILITY BILLETS.

ACTION IAB-006-00: HQMC(LF) WILL STUDY UTILIZATION OF USMC OFFICERS AND/OR USN CEC OFFICERS IN FACILITY BILLETS AND REPORT BACK TO THE IAB AT ITS NEXT MEETING.

(9) INSTALLATION ADVOCACY (KEY LINKS) - MR. HAMMOND, ADC I&L, ADDRESSED THE IAB ON HOW TO FORM KEY LINKS NEEDED FOR INSTALLATION ADVOCACY AND HOW TO BETTER INTEGRATE CONFLICTING RQMTS. THE SECNAV ALSO WANTS A PLAN ON HOW TO ACCOMPLISH THIS ON A DEPARTMENTAL BASIS. MR. HAMMOND CO-CHAIRS A NAVY-MARCOR WORKING GROUP ESTABLISHED TO DEVELOP SECNAV'S PLAN, CALLED THE STRATEGIC INFRASTRUCTURE PLAN (SIP) - WITH INFRASTRUCTURE BEING DEFINED AS EVERYTHING THAT DOES NOT FIGHT. OUR I2020 PLAN, WHICH ENCOMPASSES A HUMAN RESOURCES PLAN AND BUSINESS REFORM PLAN, IS THE USMC'S APPROACH BUT OUR DILEMMA IS STILL LINKING THE MOVING PARTS, E.G., PPV'S, DISTANCE LEARNING, TELECOMMUNICATIONS CABLING, ETC. WE NEED TO FOCUS OVER THE NEXT 6-8 MONTHS ON HOW TO INTEGRATE FUNCTIONS FOR WHICH, AS ADVOCATE FOR

BASES AND STATIONS, WE HAVE NO DIRECT RESPONSIBILITY (MCCS, C4, ETC.). OUR AIM, THROUGH THE IAB, IS TO DEFINE THE PROCESS, ESTABLISH THE MECHANISM, AND DETERMINE THE ENGAGEMENT POINTS (E.G., POM) TO EFFECTIVELY INFLUENCE INSTALLATION MATTERS. THE STRENGTH OF THE ADVOCACY IS IN KNOWING WHAT'S RELEVANT, AFFORDABLE, AND BEING THERE AT THE RIGHT TIME TO MEET APPROPRIATE PROGRAMMING/LEGISLATIVE DEADLINES.

ACTION IAB-007-00: IAB MEMBERS TO CONSIDER OTHER ORGANIZATIONS WHICH SHOULD BE MATRIXED INTO THE IAB (E.G., C4) AND HQMC(LF) WILL INVITE TO JOIN IAB MEETINGS. HQMC(LF) WILL COORDINATE EFFORTS TO HOLD NEXT IAB MEETING IN AUGUST (IF POSSIBLE, TO COINCIDE WITH THE MCCS BOD MEETING AT MCAS MIRAMAR).

3. THE ASN(I&E) ADDRESSED THE IAB, CHALLENGING US TO WORK UP A REQUIREMENTS STATEMENT IN TERMS OF THE INSTALLATIONS/FACILITIES NEEDED TO SUPPORT THE OPERATIONAL FORCES. HE ADVISED THE IAB THAT WE ARE CONSTANTLY ARGUING THAT CUTTING MRP IS BAD. WE NEED TO

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DECIDE WHAT WE WANT TO KEEP FOR THE LONG TERM AND DETERMINE THE COST OF OWNERSHIP. HE SHARED HIS VIEWS ON HOW WE NEED TO PRESENT THE ENVIRONMENTAL STORY AND CAUTIONED US TO CLOSELY WATCH NAVY'S STRUCTURE PLANS FOR POTENTIAL USMC IMPACTS. THE IAB ADJOURNED FOLLOWING A BRIEF EXECUTIVE SESSION HELD TO RECONFIRM TAKE-AWAY ACTIONS.

4. THE INSTALLATION CAMPAIGN PLAN, IAB, AND RRB CHARTERS MAY BE VIEWED ON THE I&L WEB PAGE AT [HTTP://WWW.HQMC.USMC.MIL/ILWEB.NSF](http://www.hqmc.usmc.mil/ilweb.nsf) //

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